



# ANNUAL REPORT 2018

### A Message from the President of the Board, Eric Cooper

The West Side Health Care District has played an important health care role in our community since 1947. While much of the delivery and type of health care has changed through the years, the commitment and local spirit of our organization has remained constant while striving to meet the unique needs of Taft and the surrounding areas. Countless community members have served on the

Health Care District board through the years and have dedicated many hours of time and effort behind scenes to keep services local. As community members, we believe the best way to keep health care local is to keep local people in charge. Big corporations have a different plan and sometimes it comes at the expense of individual patients and the community. Our board members live, work and retire here. They know our unique history and characteristics and take pride in interacting with the patients and staff. We are patients in our facility and can react to help solve issues when things go wrong and celebrate when things go right. We are proud of our past achievements and dream together as a group to plan for the future. In 2018, we are excited to begin construction of the West Side Family Health Care Clinic. This facility has been many years in the planning and would not be possible without funds from a generous community donor and existing local District funds. In mid-2019, the doors will open to a modern, beautiful and efficient facility that each and every member of this community will be proud to use and grow with. Our plans won't stop there and we look forward to adding additional services and facilities in the future. The future is bright for our organization, but even brighter when local people come together to tackle local health care needs!

#### A Message from the Executive Director, Gerald Starr

Our Annual report for 2107 noted that there were two exciting goals either achieved or in motion! We are now well established as West Side Family Health Care a federally Certified Rural Health Clinic! The second goal of expansion of our current Clinic space by the addition of 12,810 square feet of clinical space is now in the construction phase. Site development for a modern Clinic with 9 examination and 3 treatment rooms began on August 14, 2018. The \$9.2 million dollar facility project is expected to be complete in May of 2019. A new goal has now been set by the Board of Directors to establish dental services in the existing Clinic when the new Medical Clinic space is operational. The Board continues to be involved in meeting the challenges of providing outpatient healthcare in a rural setting. The Board continues to set goals for the future of the District's services to the patients, families and citizens of the West Side Health Care District. We will continue to seek to provide health services--at the highest possible level of care and at a sustainable cost to the tax payers of the District.

In all of our change---Clinic structure, training, planning and new programs—I continue to acknowledge the commitment and dedication of our Clinic staff: The physicians, nurse practitioners and their Clinic support team members continue to do a tremendous job!

Patient healthcare is our Mission and the leadership of Board of Directors and the hard work behind the scenes of the District Office staff continue to make that Mission Work possible. We appreciate the support of the citizens of the communities of the West Side Health Care District. We will continue to earn the trust and respect of our patients and their families.

A message from the Medical Director, Ronald J. Ostrom, D.O.

In July of this year I became the Medical Director for the West Side Health Care District and therefore, the Medical Director of West Side Family Health Care a federally certified Rural Health Clinic. As an experienced physician in Emergency Medicine, pre-hospital Emergency Services (EMS) and with continuing experience in outpatient care I have exciting oversight of the District's objective to offer the best possible primary care services as well as our continuing service for walk-in, urgent patients.

A review of some previous achievements and setting some new goals is appropriate. We must continue to effectively achieve our mission of improving health outcomes. We recognize that there will be times when the need for walk-in or urgent care services will be necessary. We will continue to offer that service. However, to meet the District's health care mission goal of health and wellness; we must emphasize primary care and the assessment of the patient's health status. With the patient, we will focus on lifestyle issues and the setting of personal patient goals to maintain health and prevent illness.

We continue with our focus on younger patients and will expand our primary care to adults and seniors. We have implemented the comprehensive vaccine program of Vaccines for Children (VFC) for eligible patients. We will continue with our goal to become a CHDP provider. With the completion of our Clinic expansion in May of 2019 we will have the space to provide additional primary care services and some specialty clinics on a scheduled basis.

Quality of care is the successful measure for the patient, the family and the health care organization. Quality means offering a positive patient experience while practicing the latest evidence-based medical management. As of this writing we have stabilized our provider staff with two Board Certified physicians scheduled full-time and a consistent rotation of physicians to enable our expanded hours of service 7 days a week, every day of the year. We have two Family Nurse Practitioners available in the Clinic providing exceptional care to patients of all ages. We continue with the Quality Assurance Performance Improvement (QAPI) Committee meeting on a bi-monthly basis. This QAPI committee is tasked to review all clinical processes to ensure compliance with the clinic's policies/procedures and national quality standards.

We continue with our partnership with the tele-medicine company, Telehealthdocs, in an effort to bring specialty care to the community. The Psychiatry clinic is scheduled on a routine basis as well as Endocrinology. Other potential specialties are Infectious Disease, Cardiology, and Dermatology. We feel that tele-medicine will provide timely specialty care and also overcome the transportation difficulty patients in rural areas face as they are often required to commute long distances to see specialists.

West Side Family Health Care will continue to improve and expand our services to the patient of the Westside communities. Our goal continues to be regarded as **the leader** in health care for West Kern County.

## **Our History**

The West Side Hospital District was created in 1947 and operated the West Side District Hospital in Taft from 1952 until 1998. The District sold the Hospital to Catholic Healthcare West (CHW) in 1998. In 2003 CHW closed the Mercy Westside Hospital. In another location the District opened a small urgent care clinic in 2004.

On December 22, 2008, the District purchased the closed Hospital property from CHW which included a separate outpatient clinic. The District initiated some renovations and modifications and the facility opened in March of 2010 as West Side Urgent Care. The expanded Urgent Care included Digital radiology and Clinical Laboratory services.

In 2015 the District Board made the strategic decision to address the need for improved/enhanced access to primary care for the citizens and communities of the West Side Health Care District. A plan was set in motion to convert the Urgent Care Clinic to a federally certified Rural Health Clinic. That goal was achieved with CMS certification of the West Side Family Health Care Clinic effective January 12, 2017.

Two full-time Board Certified primary care physician are the core of our medical staff along with a stable schedule of per diem physicians which enables the expanded access to daily health services 365 days a year. We offer two excellent mid-level Nurse Practitioners for 50% or more of our Clinic operating hours. We continue our telemedicine services. The Clinic is a provider for the Vaccine for Children (VFC) and will become a provider for the Children's Health and Development Program (CHDP).

The District has begun construction of a \$9,000,000 Outpatient Clinic expansion project of approximately 12,800 square feet. The new space will include additional treatment space(s) and separate adult and pediatric clinics plus operational support space. The project anticipates a \$5,300,000 equity contribution by the District and a \$4,000,000 grant from an anonymous donor. The West Side Health Care Foundation is active in supporting the grant and additional fund raising directly through the Foundation Board's fund raising activities.

### Welcome, Mr. Ryan Shultz

**Director of Clinical Operations** 



Ryan was born and raised in Bakersfield, CA, and graduated from Westmont College in 2008 with a degree in Political Science. He is a graduate of the Kern Leadership Academy. Ryan is pursuing a Master of Science in Health Care Administration at California State University Bakersfield and will receive his degree in December of 2018. Ryan has served the Westside for over 5 years as staff to Kern County's Fourth District Supervisor. As a part of his graduate studies, Ryan's thesis will define best practices for a Rural Health Clinic. As Director of Clinical Operations his duties include oversight and management of the Clinic's operations and the District's revenue cycle. Ryan is married to Brittany and they have a daughter named Emery.

E-mail Ryan at <a href="mailto:rshultz@wshcd.org">rshultz@wshcd.org</a>

### **Our Mission Statement**

"As a rural health care district dedicated to the healing arts, we are committed to meeting the challenges of the future by preserving quality health care services for the needs of the Westside community we serve."



Eric Cooper President

Adele Ward Vice President



### **BOARD MEETINGS**

Board meetings are held on the 4<sup>th</sup> Thursday of each month at 4:00pm.

Located at the West Side Health Care District Office

119 Adkisson Way • Taft, CA 93268

Regular meetings of the board are open to the public.

Agendas are posted 72 hours in advance of meetings.

(WSHCD Admin Office • WSHCD Website)

Contact the administrative office for additional information or special needs assistance.



Virginia Miller Secretary

Janice Ashley Board Member





Darren Walrath Board Member

# **Our Structure**

### **Board of Directors**

In the chart below, each committee is outlined. Each committee meets separately on an as needed basis. Each committee presents a verbal report of the committee's functions at the monthly schedule Board meeting.



### **OUR PROVIDERS**



### Ronald J. Ostrom, D.O. Medical Director

Dr. Ronald Ostrom is an Emergency Medicine physician in the county of kern. He is affiliated with multiple hospitals in the area, including Bakersfield Heart Hospital, Mercy Hospitals of Bakersfield, as well as the Medical Director for Hall Ambulance. Dr. Ostrom received his medical degree from the College of Osteopathic Medicine of the Pacific and has been in practice for 20 years. He is one of seven providers, as well as the Medical Director of the West Side Family Health Care Facility. Dr. Ostrom resides in Bakersfield with his wife and two children.



#### Nancy Ferrel, M.D.

Dr. Ferrel is Board Certified in Emergency Medicine and has practiced in several of the large medical centers up and down the state of California. She attended USC and University of Nevada, Reno for her college degree. She received a B.S. in Zoology/Pre-Med in 1976. She attended University of Nevada Reno-Las Vegas School of medicine and graduated with a medical degree in 1980. Her initial post graduate training was in general Surgery at Case Western Reserve University Hospitals, Cleveland Ohio. However, she then switched to Emergency Medicine and has been practicing in that field since 1982.Dr. Ferrel had vast experience in Occupational and Workers Compensation medicine. She has served as Medical Director of several occupational, and Urgent Care centers thought out her career. She has also worked in rural health and primary care intermittently for a time of 5 years. She is comfortable taking care of patients from newborn to the geriatric age group, including women's health issues. "I am happy to be asked to serve the people of Taft and the surrounding communities, as I understand the difficulties of receiving quality care in a rural, underserved area.



#### Heather Bosma, MSN, RN, PHN, FNP-C

Heather Bosma graduated with her Bachelor of Science in Nursing from Fresno State in 2005, and began her career as a pediatric nurse at Valley Children's Hospital in Madera, California and later at Cottage Children's Hospital in Santa Barbara, California. She continued her education and obtained a Master of Science in Nursing and School Nurse Credential from California State University of Bakersfield in 2010. Heather worked as the school nurse for Taft City Schools and Taft High School from 2008-2012. In 2013 she attended Western University of Health Sciences and received her Family Nurse Practitioner Certificate. Heather is dedicated to providing comprehensive healthcare, and encouraging health promotion in individuals and the community. On her days off she enjoys spending time with her family, being outdoors, and cooking.



#### Elizabeth White, MSN, RN, FNP-C

Beth is a Family Nurse Practitioner and Board Certified by the American Association of Nurse Practitioners Born and raised in Bakersfield, CA;. She began her nursing career in 2011, working as a Registered Nurse in the Intensive Care Unit. Beth holds both a Bachelor's Degree and Master's Degree in Nursing from California State University, Bakersfield. Beth is dedicated to serving the residents of West Kern County. She is qualified to diagnose and treat a wide array of conditions across the entire lifespan and believes in working collaboratively with each individual to achieve their best possible state of health.

\* In addition to full time providers, our medical staff includes per diem providers who are trained in a variety of disciplines such as Internal Medicine, Emergency Medicine, and Family Practice.

### District Leadership



#### Gerald A. Starr, District Office Executive Director, MPH, FACHE

Gerald (Jerry) was born in Jerome, AZ. Jerry graduated from the University of Oklahoma with a degree in Business Administration and received a commission as a Second Lieutenant in the Medical Service Corps. Jerry later earned his Masters of Public Health degree from Yale University. Jerry left the Air Force with the rank of Major with over 23 years of active service. Jerry's has served Kern County for over 30 years in CEO, COO and Vice President Positions at Bakersfield Memorial Hospital, Kern Medical Center, Mercy Hospital and Delano Regional Medical Center. Jerry is married to Robin. He is a Charter Member and Past President of the Rotary Club of Bakersfield Breakfast. Jerry also



### Summer Wood-Luper, Clinic Director, BSN, PHN

Raised in the Pacific Northwest, Summer has a true love of nature, enjoying exercise, outdoor activities, and community events. After meeting her husband and completing her Associate in Arts degree at Taft College, she went on to pursue her Bachelor of Science in Nursing and Public Health Nursing License at California State University Bakersfield in 2008. Now married with two children, Summer has chosen to make Taft her home and has resided here since 2002. She is committed to helping her community members attain the highest



#### Robyn Melton, District Manager

Born in Taft, and a lifelong resident of the Westside, Robyn is proud to be part of such a great community. An active member of the Taft Kiwanis club, she loves participating in community service and enjoys camping and traveling with her family. She has been married to her husband Steven since 1990 and they have three children together named Mariah, Sierra, and Tanner. Robyn has been employed with the District since April 2008 and serves as Clerk of the Board. She is responsible for overseeing all of the day to day operations of the District, as well as handling many HR related activities. She looks forward to all the wonderful progress and



# Health Services

Family Practice • Pediatrics • Urgent Care • X-Ray Services • Workers Comp

### Patients Served: Fiscal Year 2018 (July 1<sup>st</sup> 2017-June 30, 2018)

Visit Type	Census	Patient Lives
Adult	9,136	4,375
Pediatrics	7,945	3,182

# Groundbreaking July 13<sup>th</sup>, 2018



The West Side Health Care District celebrated the new outpatient clinic on Friday, July 13th, 2018.

The ceremony marked a new beginning and another step to rebuilding the community's health care infrastructure.

"This is a symbol of a new beginning for us," Health Care District Board President Eric Cooper said.











# **Community Outreach**

Taking immense pride in our youth and community, the District and Board members are dedicated to supporting a wide variety of community and charitable activities.

# Halloween Spooktacular



Left to Right: Emily Jackson, Robyn Melton, Summer Wood-Luper, Carrie Coleman



Executive Director Jerry Starr and Board Member Jan Ashley showing off their Halloween Spirit.



The District had the opportunity to participate in the community Spooktacular event on Halloween.

The event was well attended and there was always a line for our candy corn inspired cornhole game.



# Association of California Healthcare Districts, 2018



# Congratulations!!

The West Side Health Care District Facility was recently approved as a federally qualified Rural Health Center which will result in additional financial resources towards operations and capital improvements.

West Side Health Care District became the 18<sup>th</sup> Certified Healthcare District and the District received their certification plaque and recognition at their public Board meeting on March 29<sup>th</sup>. Congratulations to the West Side Health Care District Board, administration and care team on achieving Certified HealthCare District Status.

# West Side Recreation & Park: Sports Physicals, 2018



West Side Family Health Care looks forward to supporting the community by taking part in performing the West Side Recreation and Park Sports Physicals. This year our staff completed 86 physicals.

## Taft Union High School: Sports Physicals, 2018





Starting the school year off with a bang, we were given a great opportunity to be a part of preparing our TUHS athletes for the upcoming sports season. We were able to perform physicals in two days! Go Wildcats!!



# **Employee Appreciation Party, 2018**









### West Side Health Care District Summer Sizzle!















To celebrate the staff and all their hard work, the district threw a summer pool party. The party consisted of a delicious BBQ catered by Travis and Andrea Botts (Diamond X BBQ), an employee raffle, tropical shaved Kona Ice, and lots of swimming. Everyone had a great time and hopes this will be and annual event.

### **Balance Sheet**

### West Side Health Care District

**Balance Sheets** 

WESTSIDE HEALTHCARE DISTRICT	As of	As of	
Assets	6/30/2017	6/30/2018	
ASSELS			
Current assets:			
Cash and cash equivalents	\$ 5,840,697	\$ 295,425	
Short term investments	3,590,328	3,649,994	
Patient Accounts Receivables, net	469,999	200,995	
Grant and other receivables	184,125	87,944	
Property Tax Receivables	34,350	45,474	
Settlements third party payer	280,000	1,109,089	
Prepaid expenses and other assets	34,453	42,055	
Total current assets	10,433,951	5,430,977	
Land and Land Improvements	396,318	406,728	
Buildings	2,095,728	2,156,290	
Equipment	454,728	517,073	
Construction in Progress	706,051	1,309,127	
Accumulated Depreciation	(878,516)	(984,623)	
Capital Assets, net of accumulated depreciation	2,774,308	3,404,595	
Assets limited as to use			
USDA Debt Payment Reserve Fund	-	23,500	
Capital Improvement Project Fund	-	4,319,506	
Total assets	\$ 13,208,259	\$ 13,178,578	
Liabilities and Net Position			
Current liabilities:			
Line of Credit	\$-	\$-	
Accounts payable and accrued expenses	193,591	112,565	
Accrued payroll and related liabilities	138,683	118,982	
Total current liabilities	332,273	231,546	
Total liabilities	332,273	231,546	
Net position:			
Unrestricted	12,875,986	12,947,031	
Total net position	12,875,986	12,947,031	
Total liabilities and net position	\$ 13,208,259	\$ 13,178,578	

### Statements of Revenues, Expenses and Changes in Net Position

### West Side Health Care District

**District Tax Revenues:** The District receives much of its financial support from parcel taxes. These funds are used to support operations and meet required debt service agreements. They are classified as non-operating revenue as the revenue is not directly linked to patient care. Parcel taxes are levied by the County on the District's behalf during the year, and are intended to help finance the District's activities during the same year. The County has established certain dates to levy, lien, mail bills, and receive payments from property owners during the year. Parcel taxes are considered delinquent on the day following each payment due date.

#### Statements of Revenues, Expenses and Changes in Net Position

#### WESTSIDE HEALTHCARE DISTRICT

			Budget		
	YTD	YTD	YTD		
	 6/30/17	 6/30/18	5/30/2018	V	ariance
Revenues and other support					
Patient services revenue, net	\$ 1,671,873	\$ 2,429,787	\$ 2,364,686	\$	(65,100)
Contract revenues	655,457	553,392	615,931		62,540
Rents	9,600	9,600	9,600		-
Other revenues	 162,216	 130,383	52,500		(77,883)
Total revenues	2,499,146	3,123,161	3,042,717		(80,444)
Expenses					
Salaries and wages	1,289,749	1,392,546	1,406,027		13,480
Employee benefits	319,752	342,273	417,172		74,899
Professional Medical fees	1,218,924	1,406,978	1,360,062		(46,915)
Professional fees	358,562	369,753	352,932		(16,821)
Purchased services	139,361	214,862	123,335		(91,527)
Supplies	161,511	144,857	167,405		22,548
Repairs and maintenance	113,220	81,677	32,942		(48,736)
Rents	9,051	8,345	9,200		855
Utilities	52,020	43,451	50,841		7,390
Travel, meeting and conferences	18,237	56,518	36,424		(20,094)
Recruiting	31,994	80,459	81,600		1,141
Insurance	67,831	75,048	68,552		(6,496)
Other expenses	37,108	38,148	44,700		6,552
Depreciation and amortization	 106,899	111,000	-		(111,000)
Total expenses	3,924,219	4,365,916	4,151,192		(214,724)
Excess Expenses over revenues and other support	(1,425,073)	(1,242,755)	(1,108,475)		134,280
District Tax Revenues	1,143,350	1,313,800	1,200,000		(113,800)
Gain on sale of Asset	1,139	· _	-		-
Total Non operating Revenue	1,144,489	1,313,800	1,200,000		(113,800)
Increase(decrease) in net position	(280,584)	71,045	91,525		20,480
Net position at beginning of the year	 13,156,570	12,875,986	13,156,570		
Net position at the end of the period	\$ 12,875,986	\$ 12,947,031	\$ 13,248,095		

### Budget 2018/2019

West Side Health Care District

#### West Side Health Care District FYE 6/30/19 **Proposed Budget WTB** Proposed Budget Code 2018/2019 Visits 16,300 **Xrays** 1,100 4083.49 **Outpatient Clinic Gross Revenues** 24.00 (2,653,630)4083.51 **Bad Debt Recovery** 27.00 (2,500)4083.60 **Contractual Adjustments** 24.00 333,152 4083.90 Flu shot, Lab income, physicals 24.00 (1,500)4083.91 Medical Records copy fees 27.00 (2,000)4083.92 Other 27.00 (1,500)4083.99 Settlement Revenue 24.00 (554, 279)City of Taft CCF 4180.45 26.00 (503, 246)7083.09 Other salaries and wages 28.00 1,453,855 7083.10 **Payroll taxes** 28.10 116,791 7083.12 Vacation, Holiday and Sick Leave 28.10 58,353 7083.13 Group Health & Welfare Insurance 28.10 78,823 7083.14 Group Life Insurance 2,496 28.10 7083.15 **Pension and Retirement** 28.10 23,341 7083.16 Workers Compensation insurance 28.10 20,354 7083.18 Other payroll related benefits 28.10 26,274 7083.20 Medical - Physicians 29.10 533,322 7083.21 Medical - Therapists and Others 29.10 10,000 7083.22 **Consulting and Management fees** 29.00 167,000 7083.23 Legal 2,500 29.00 7083.26 Other contracted services 29.00 75,000 7083.36 **Oxygen and Other Medical Gases** 31.00 1,500 7083.38 Pharmaceuticals 31.00 32,501 7083.41 Other Medical Care Materials and Supplies 31.00 31,000 7083.43 Food 31.00 2,000 7083.44 Linens 31.00 2,909 7083.45 **Cleaning supplies** 31.00 8,000 7083.46 Office and Administrative supplies 31.00 5,705 7083.47 **Employee wearing apparel** 31.00 5,000 7083.48 Instruments and Minor Medical Equipment 31.00 5,000 7083.50 Maintenance Supplies and labor 31.00 18,000 7083.61 Medical 31.00 35,000 7083.62 **Repairs and Maintenance Grounds** 32.00 30,000 7083.65 **Collection Agencies** 30.00 193,501 7083.69 Other purchased services 30.00 34,000 7083.72 **Depreciation - Bldgs & Improvements** 38.00 111,000 7083.80 Utilities Electrical, Gas, Water, other 34.00 16,000 7083.81 **Insurance - Malpractice** 36.00 29,980 7083.83 1,000 Licenses and Taxes 37.00

### Budget 2018/2019

West Side Health Care District

### West Side Health Care District FYE 6/30/19 Proposed Budget WTB

Proposed	Budget WTB		Proposed
		Code	Budget 2018/2019
7083.85	Telephone and Communications	34.00	8,500
7083.86	Dues and Subscriptions	37.00	2,000
7083.87	Outside Training	35.00	20,000
7083.88	Travel costs	35.00	6,000
7083.89	Recruiting	35.10	55,000
7180.20	Medical - Physicians	29.10	449,315
7180.21	Medical - Therapists and Others	29.10	12,000
7180.88	Travel costs	35.00	3,000
8610.09	Other salaries and wages	28.00	394,992
8610.10	Payroll taxes	28.10	31,117
8610.12	Vacation, Holiday and Sick Leave	28.10	19,150
8610.13	Group Health & Welfare Insurance	28.10	22,980
8610.14	Group Life Insurance	28.10	728
8610.15	Pension and Retirement	28.10	7,660
8610.16	Workers Compensation insurance	28.10	5,530
8610.18	Other payroll related benefits	28.10	7,660
8610.22	Consulting and Management Fees	29.00	4,820
8610.23	Legal	29.00	4,000
8610.24	Accounting /Audit Fees	29.00	105,000
8610.43	Food	31.00	2,500
8610.46	Office and Administrative Supplies	31.00	6,626
8610.62	Repairs and Maintenance Grounds	32.00	15,240
8610.69	Other purchased services	30.00	120,000
8610.75	Rental/lease equipment	33.00	8,345
8610.80	Utilities	34.00	9,360
8610.82	Insurance	36.00	41,075
8610.83	Licenses and Taxes	37.00	792
8610.85	Telephone and communications	34.00	5,608
8610.86	Dues and Subscriptions	37.00	11,615
8610.87	Outside Trainings	35.00	10,000
8610.88	Travel	35.00	8,000
8610.90	Other Direct Expenses	37.00	2,500
8620.90	Other	37.00	17,000
9060.00	Income, Gains and losses from investments	27.00	(14,700)
9160.00	Property Tax Revenues	40.00	(1,352,400)
9260.90	Rent Senior House	25.00	(6,000)
9261.90	Rent Burke	25.00	(3,600)
9400.00	Miscellaneous Income	27.00	(2,500)
9520.62	Repairs and Maintenance Grounds	32.00	5,369
			(211,017)

# Directory

Name	Title	Email	Phone Number
Gerald Starr	Executive Director	gstarr@wshcd.org	Office: 661-765-7234 Direct Line: 661-745-4924
Ryan Shultz	Director of Clinical Operations	<u>rshultz@wshcd.org</u>	Office: 661-765-7234 Ext. 209
Ronald J. Ostrom, D.O.	Medical Director	rostrom@wshcd.org	Office: 661-765-1935
Summer Wood-Luper	Clinic Director	swoodluper@wshcd.org	Office: 661-765-1935 Ext. 123
Robyn Melton	District Manager	<u>rmelton@wshcd.org</u>	Office: 661-765-7234 Ext. 201

### WEST SIDE HEALTH CARE DISTRICT



### **District Office**

Mailing Address: 119 Adkisson Way Taft, CA 93268

*Phone:* 661-765-7234 *Fax:* 661-765-7284

District Office Hours: Monday-Friday 8:00am-5:00pm

Website: www.wshcd.org

### West Side Family Health Care

Mailing Address: 100 E. North Street Taft, CA 93268

*Phone:* 661-765-1935 *Fax:* 661-765-1928

> Clinic Hours: Monday-Friday 8:00am-9:00pm

Saturday, Sunday, & Holidays 10:00am-9:00pm

Website: www.wshcd.org